

Public Document Pack



CYNGOR SIR
YNYS MÔN
ISLE OF ANGLESEY
COUNTY COUNCIL

Mr Richard Parry Jones, BA, MA.
Prif Weithredwr – Chief Executive
CYNGOR SIR YNYS MÔN
ISLE OF ANGLESEY COUNTY COUNCIL
Swyddfeydd y Cyngor - Council Offices
LLANGFNI
Ynys Môn - Anglesey
LL77 7TW

Ffôn / tel (01248) 752500
Ffacs / fax (01248) 750839

RHYBUDD O GYFARFOD	NOTICE OF MEETING
PWYLLGOR SGRIWTINI PARTNERIAETH AC ADFYWIO	PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE
DYDD MERCHER, 25 MEDI, 2013 am 2 o'r gloch	WEDNESDAY, 25 SEPTEMBER 2013 at 2.00 pm
YSTAFELL BWYLLGOR 1, SWYDDFEYDD Y CYNGOR, LLANGFNI	COMMITTEE ROOM 1, COUNCIL OFFICES, LLANGFNI
Swyddog Pwyllgor	Mrs. Mairwen Hughes (01248) 752516 Committee Officer

AELODAU / MEMBERS

Cynghorwyr / Councillors:-

Annibynnol / Independent

Jeffrey M. Evans, D R Hughes (Cadeirydd/Chair), W T Hughes, Richard Owain Jones and Dafydd Rhys Thomas

Llafur / Labour

Raymond Jones

Plaid Cymru / The Party of Wales

Carwyn Jones, Alun W Mummery (Is-Gadeirydd/Vice-Chair), Dylan Rees and Nicola Roberts

A G E N D A

1 **APOLOGIES**

2 **DECLARATION OF INTEREST**

To receive any declaration of interest from any Member or Officer in respect of any item of business.

3 **MINUTES** (Pages 1 - 4)

To submit, for confirmation, the minutes of the meeting held on 25 July, 2013.

4 **ECONOMIC DEVELOPMENT ON ANGLESEY : OVERVIEW, OPPORTUNITIES AND CHALLENGES** (Pages 5 - 24)

To submit a report by the Head of Service (Economic Development) in relation to the above.

5 **MENTER MÔN** (Pages 25 - 40)

To submit a presentation by the Managing Director of Menter Môn.

6 **WORK PROGRAMME** (Pages 41 - 50)

To submit the Work Programme for approval or amendment.

7 **CHAIR AND VICE-CHAIR UPDATE AND ANY ANNOUNCEMENT**

To receive a verbal report from the Committee Chair and/or Vice-Chair.

8 **DATE OF NEXT MEETING**

To note that the next meeting of this Committee is to be held on Thursday, 28 November, 2013 at 2.00 p.m.

PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE

Minutes of the meeting held on 25 July 2013

- PRESENT:** Councillor D.R. Hughes (Chair)
Councillor Alun Mummery (Vice-Chair)
- Councillors Richard O. Jones, Dylan Rees, Dafydd R. Thomas.
- IN ATTENDANCE:** Director of Community (GC),
Head of Service (Adult's Services) (AD) (In respect of Item 5),
Corporate Programme Manager (DE) (In respect of Item 7),
Scrutiny Officer (GR),
Committee Officer (MEH).
- APOLOGIES:** Councillors Jeff M. Evans, William Thomas Hughes, Carwyn Jones, Raymond Jones.
Mr. Keith Roberts (The Roman Catholic Church).
- Head of Service (Economic Development).
- ALSO PRESENT:** Mr. Trystan Pritchard – Senior Partnership Manager (In respect of Item 4).
Councillor R. Meirion Jones – Chair of the Corporate Scrutiny Committee.
-

The Chair stated that a request has been received that this Committee should in future commence at 2.00 p.m., to bring in line with the start time of the Corporate Scrutiny Committee and to facilitate attendance of Members who are working.

1 APOLOGIES

Apologies noted as above.

2 DECLARATION OF INTEREST

No declaration of interest received.

3 MINUTES

The minutes of the meeting held on 17 June, 2013 were confirmed.

It was noted that Item 4 and 5 has approved by The Executive at its meeting held on 15 July, 2013 following the recommendations of this Committee.

4 PARTNERSHIP UNIT UPDATE

(Councillor D.R. Hughes stated that he is employed by Medrwm Môn but considered that he was able to contribute to the meeting).

Submitted – a report and presentation by Mr. Trystan Pritchard, Senior Partnerships Manager in respect of the work of the newly established Anglesey and Gwynedd Partnership Unit.

Mr. Pritchard stated that the Partnership Unit is set up to deal with the following :-

- Unite the Children and Young People, Health and Social Care, Community Safety and Community strategies and work towards a single integrated plan for Gwynedd and Anglesey;

- Process planned, driven and monitored by the establishment of a Joint Local Service Board for Gwynedd and Anglesey;
- The Joint Local Service Board will be the statutory partnership for all areas within its remit.

He gave a background of the structure, aims and priorities of the Partnership Unit to the Committee.

Issues raised by Members and requested further information to this Scrutiny Committee in November :-

- The staffing structure, grant allocation received and the contribution from Anglesey Council to the Partnership Unit;
- Information in respect of the structure of the Joint Local Services Board and the Delivery Board;
- Members referred to the wider priorities referred to during the presentation which included the Welsh Language, Poverty and Transport. It was noted that due to the rural environment of both Anglesey and Gwynedd, transport links needs to be a priority within rural local communities;
- Issues raised regarding Domestic Violence figures which was previously reported to the Community Safety Partnership Committee. The Partnership Manager responded that he would prepare a report for this Scrutiny Committee highlighting all the relevant information in November.
- Members wished it to be noted that the priority of this Scrutiny Committee is to encourage collaborative working, challenge and collection of data to enable them to discuss in depth issues of importance to this Council.

The Director of Community noted that it is important for the Partnership to engage with services in order to received data and information across all services of the Council.

RESOLVED to accept the report and presentation.

ACTION : To request the Partnership Manager to attend the meeting of this Scrutiny Committee in November and to report on the issues raised as noted above.

5 DUBLIN DECLARATION ON AGE FRIENDLY CITIES AND COMMUNITIES IN EUROPE 2013

Submitted – a report by the Head of Service (Adult's Services) in respect of the above.

The Head of Service (Adult's Services) reported that the Ageing Well in Wales Programme, of which local authorities are key strategic partners, is linking with the World Health Organisation (WHO) and European Networks to ensure that Wales has the opportunity to participate and collaborate at both local and national levels.

Under the auspices of the Irish Presidency of the European Union, senior political representatives of European cities, municipalities, communities and regions gathered together at a Summit on 'Age friendly communities' during June 2013 in Dublin. Wales has been invited to join a public declaration of signing up to a common set of principles and actions that will be known as the Dublin Declaration.

The WLGA has made an offer to all Local Authorities in Wales comprising one day's free support or development training on demographic change and/or creating age friendly communities; this will support the Council in its Transformation Programme of Older People's Services.

The Officer further reported that the Council has recently confirmed the appointment of Councillor R.LI. Jones as the Older People's Champion. She outlined the role of the Older People's Champion to the Committee.

It was noted that the report will be forwarded to The Executive to be held on 9 September, 2013 following the comments of this Committee.

Members of the Committee wholeheartedly supported the report and it was **RESOLVED to accept the report and the recommendations contained therein be forwarded to The Executive.**

ACTION : To recommend to The Executive as follows :-

- **consider the merits of engaging in a Wales and European wide network of excellence and innovation to create Age Friendly Communities by 2020;**
- **support the agreement to make a public declaration of intent as set out by the proposed Dublin Declaration (with the WLGA to co-ordinate representation through remote arrangements);**
- **support the agreement to participate within the thematic network on creating Age Friendly Communities co-ordinated by the Ageing Well in Wales Programme (hosted by the Office of the Commissioner for Older People);**
- **support further dialogue through the WLGA and the WHO, for Wales to contribute to adapting WHO's guidelines for communities by using Welsh communities as pilot sites;**
- **support accepting the WLGA's offer, comprising of a one day's free support/development training which will be negotiated by the Council's newly appointed Older People's Champion.**

6 WORK PROGRAMME

Submitted – a draft Work Programme by the Scrutiny Officer.

The Scrutiny Officer reported that the purpose of the work programme is to identify the Committee's priorities in the current municipal year. The Work Programme will be reported to each meeting of the Committee to assure that the work programme is kept update and is publicly available as required by the Welsh Government. The Terms of Reference of the Committee was also incorporated into the report. It was noted that the draft Work Programme is a document that can be revised/amended as deemed appropriate during the Municipal Year.

The Director of Community stated that this Scrutiny Committee should scrutinise Regional Partnerships to view how these partnership are working.

The Chair noted that it would be advantages for the Committee to visit these partnerships i.e. regeneration partnerships, waste disposal partnerships, health partnerships etc.

The Vice-Chair raised that he would like to scrutinise how the WLGA fund training for Members and suggested that a representative from the WLGA be invited to attend this Committee.

Members further raised the need to invite representatives from the Betsi Cadwaladr University Health Board to this Committee to allow them to raise questions in relation to the recent problems at the Health Board. The Director of Community responded that a briefing session with Members would be advantageous before submission of questions to the Betsi Cadwaladr University Health Board. She noted that staff from her department could be made available to facilitate Members to prepare for the meeting with representatives from the Betsi Cadwaladr University Health Board.

RESOLVED to note the report.

ACTION :

- (1) That the Partnership and Regeneration Scrutiny Committees Draft Work Programme be published on the Council's web-site.**
- (2) To incorporate this Committees suggestions as items for discussion, as noted above, into the Draft Work Programme.**

7 CHAIR AND VICE-CHAIR UPDATE AND ANY ANNOUNCEMENT

The Scrutiny Officer informed the Committee that the WLGA has arranged 6 workshops (two of which have already taken place) for Chairs and Vice-Chairs of the Scrutiny Committees. The Officer gave the details of the workshops and who would represent the Council at each session.

The Vice-Chair gave a brief report on the workshop he attended on 1st July, 2013 which incorporated housing problems and in particular homelessness.

The Chair welcomed Mrs. Danielle Edwards, Corporate Programme Manager to the meeting to give an insight to the recently established 3 Programme Boards.

The Corporate Programme Manager referred to the Transformation Plan for the Council and the aims of the Council to drive forward the Plan throughout the services of the Council. The role for the Scrutiny Committees is to add value either within the Transformation Programme Boards, or through the Scrutiny process. The appointed Members from the 2 Scrutiny Committees are able to voice the issues raised at the Committees they represent. She also noted that the Transformation Boards are able to recommend issues to the Senior Leadership Team and thereafter to The Executive.

It was further reported that external partnerships are key in the work of the Transformation Plan which will add value to the authority to achieve projects.

RESOLVED to accept the report and to thank the Corporate Programme Manager for her presentation.

ACTION : That an update report on the work of the 3 Project Boards be submitted to a future meeting of this Committee.

8 DATE OF NEXT MEETING

It was noted that the next meeting of this Committee is to be held on Wednesday, 25 September, 2013 at 2.00 p.m.

The Chair and Vice-Chair wished to record their disappointment to the attendance at today's meeting.

The meeting concluded at 3.00 pm

**COUNCILLOR DERLWYN R. HUGHES
CHAIR**

ISLE OF ANGLESEY COUNTY COUNCIL

Committee:	Partnership and Regeneration Scrutiny Committee
Date:	25 September 2013
Portfolio Holder:	Cllr. Aled Morris Jones
Corporate Director:	Arthur W Owen
Title:	Economic Development on Anglesey: Overview, Opportunities & Challenges

1. Purpose of Report

- 1.1 The purpose of this report is to summarise the economic development opportunities on Anglesey and outline how the Isle of Anglesey County Council's (IACC) Economic Development Unit (EDU) is responding within a challenging and uncertain public sector environment.

2. Anglesey's Economy

Current Position

- 2.1 The Isle of Anglesey has long suffered from a declining economy and pockets of significant socio-economic deprivation which has resulted in:
- Declining levels of GVA (60.5% of the National UK average);
 - Limited presence of major employers and occupational groups with a reliance on public sector employment;
 - High levels of youth unemployment (10.7% of 18-24 year olds);
 - High levels of economic inactivity (22.7% of the working age population);
 - High levels of youth outmigration and an aging local population;
 - High percentage of the working population on incapacity benefit;
 - Continued low level of new business formation (6.5% in comparison to Wales rate of 7.8%);

Figures obtained from InfoBase/ Nomis Official Labour Market Statistics

- 2.2 The recently completed 'Economic overview of the Isle of Anglesey: A data analysis of the Island' (Local Government Data Unit Wales, 2013) illustrates the challenges in more detail. *(Currently being translated for publication)*

2.3 Despite the challenges, the prospects for jobs and economic growth on Anglesey are considerable, with the IACC's response being co-ordinated with the 'Enterprise Island Framework', key components of which include:

- Energy Island Programme;
- Enterprise Zone status;
- Welsh Government Programmes;
- EU funding;
- Substantial private sector investment/ interest;
- Destination Management Planning;
- Regeneration.

Economic Outlook

Private Sector

2.4 The outlook for Anglesey is positive transformational economic and social change with the private sector is eager to invest on an unparalleled scale.

2.5 The private development/ investment drivers behind this potential transformational and social change can be summarised as:

Potential Transformational Drivers		
Project	Developer	Location
New Nuclear Build	Horizon Nuclear Power	Wylfa, North West Anglesey
Rhiannon Offshore Wind Farm	Celtic Array	19km of North Coast of Anglesey
North Wales Connection	National Grid	Wylfa – Pentir (Gwynedd)
Skerries Tidal Stream Array	Marine Current Turbines	Carmel Head, North West Anglesey
Wylfa Decommissioning	Magnox	Wylfa, North West Anglesey
Penrhos Leisure Village	Land & Lakes	Penrhos, Holyhead
Biomass Power Plant & Eco Park	Lateral Power	Anglesey Aluminium Holyhead
Waterfront Development	Stena Line & Conygar Investment Company	Newry Beach, Holyhead
Parc Cybi – Mixed Use Development	Conygar Investment Company	Parc Cybi, Holyhead
Menai Science Park	Bangor University	To Be Confirmed
Fast Wales high speed broadband	BT & Welsh Government	Island Wide

Mobile Coverage	Mobile Operator	Island Wide
Water supply system and capacity improvements	Welsh Water/ Developers	New employment and development sites
Electricity Transmission Network enhancement	Scottish Power/ Developers/ IACC/ Welsh Government	Lines and substation serving new employment sites and housing developments. Connection of low carbon electricity generation schemes.

2.6 The EDU are working closely with the private sector to enable the proposed developments, enable opportunities to be capitalised upon by local people and businesses, and ensure appropriate mitigation for any negative impacts.

2.7 Significant work is on-going to maximise community benefits from the potential new nuclear build and other major developments to support the Island’s sustainability and improve the overall quality of life. The potential scale of community benefits has recently been announced by the UK Government Minister for Business and Energy Michael Fallon (Minister for Business and Enterprise and Minister of State for Energy). The EDU are currently preparing a ‘*Community Benefit Contribution Strategy and Policy*’, to inform and enable a consistent, equitable and transparent approach to maximising local benefits.

Public Sector

2.8 To ensure local people, communities and businesses capitalise fully on the positive transformational economic and social opportunities public sector intervention is key. The EDU have been working closely with key partners to influence the development of Post 2013 EU funding programmes, which have a clear focus on sustainable jobs and growth. The opportunities have also been recognised by the Welsh Government through the Anglesey Enterprise Zone designation.

2.9 Welsh Government support and intervention is essential to enable Anglesey to deliver the Enterprise Island vision.

2.10 The public and private sector drivers outlined above, neither of which can be delivered in isolation, are key to delivering the Enterprise Island vision for a strong and vibrant economy to create jobs and prosperity for local residents and communities securing the quality of life for future generations.

2.11 In addition required support infrastructure investment to ‘enable growth and development’ is outlined in the table below:

Potential Transformational Drivers		
Project	Developer	Location
Menai Science Park	Bangor University	To Be Confirmed
Fast Wales high speed broadband	BT & Welsh Government	Island Wide
Mobile Coverage	Mobile Operator	Island Wide
Water supply system and capacity improvements	Welsh Water/ Developers	New employment and development sites
Electricity Transmission Network enhancement	Scottish Power/ Developers/ IACC/ Welsh Government	Lines and substation serving new employment sites and housing developments. Connection of low carbon electricity generation schemes.

3. IACC Role and Responsibilities

3.1 It is the role of the IACC, in partnership with the community and key stakeholders to ensure opportunities are capitalised upon, whilst responding effectively to the challenges.

3.2 The overarching aim is *‘to promote and protect the interests of the Island, its citizens and communities’*, providing leadership in delivery of five strategic objectives:

- **Anglesey has a thriving and prosperous rural economy;**
- People in Anglesey achieve their full potential;
- People in Anglesey are healthy and safe;
- People in Anglesey enjoy, protect and enhance their natural and built environment;
- People in Anglesey will be proud of their Council

3.3 The IACC’s objective of delivering a thriving and prosperous rural economy will primarily be delivered through the Enterprise Island Framework, the Authorities vision for a strong and vibrant economy to create jobs and prosperity for local residents and communities. New local employment has consistently been identified by the Island’s residents as a key priority within a number of public consultations over recent years.

3.4 The Enterprise Island Framework is co-ordinated through the Economic Development Unit (EDU), in close partnership with the private sector, Welsh Government and other key internal/ external partners.

4. Economic Development Unit Overview

4.1 Fully aligned with the Corporate Strategic Objective of '**ensuring that Anglesey has a thriving and prosperous rural economy**' the EDU aims to capitalise fully on the emerging opportunities, developing a strong and vibrant economy, creating jobs for future generations, and improving overall quality of life.

4.2 The EDU is a non-statutory service which forms part of the Sustainable Development Directorate and consists of 42 staff members (20 core, 21 contract, and 1 income). This equates to 37.6 FTE. (See Annex A for structure).

4.3 The EDU's 2013/14 core budget stands at £2,349,000 (£1,339,000 Revenue/ £1,010,000 capital). The core budget is supplemented with external funding of £1.6M (£1,100,00 Revenue/ £500,000 capital). This external funding has been secured from numerous sources:

- EU Convergence Programme;
- EU Interreg Cross Border Programme;
- Rural Development Plan;
- Welsh Government Môn a Menai Regeneration Programme;
- Horizon Nuclear Power;
- Celtic Array;
- National Grid;
- Nuclear Decommissioning Authority.

4.4 In line with corporate savings requirements the EDU to date have met 100% of the savings target (totalling an average of £92, 000 per annum during the last 3 years) and will again be required to make a saving of between 7-10% on the core budget next year. As a result there will be a reduction in available resources to deliver the Unit's Business Plan, with increasing importance on securing external funding and utilising the core funding as 'match' to progress the IACC's Enterprise Island aspirations.

4.5 The Energy Island Programme (EIP) also sits within the EDU consisting of 2 FTE staff and 4 Part Time Collaborative Posts. The EIP has been successful in securing a second growth bid of £300k p.a. (2013-2016) and as a result capacity and activity is expected to increase.

5. Enterprise Island

- 5.1 The Enterprise Island Framework has been established to enable interactions, alignment and co-ordination through three distinct programme areas, namely the Energy Island Programme, Destination Management Plan and broader Regeneration Programme, as outlined in the Organisational Breakdown Structure in Annex B.
- 5.2 In delivering the Enterprise Island Framework the EDU has a facilitatory and leadership role to develop the transformational opportunities, whilst ensuring residents are well informed, consulted and given the opportunity to shape the Island's social and economic future where appropriate. This relationship is key to maintaining and developing the IACC's reputation with potential developers and local communities.

Energy Island Programme

- 5.3 The Energy Island Programme (EIP) is a collective effort between the public and private sector to put Anglesey at the forefront of energy research, development, production and servicing (as outlined in the Organisational Breakdown Structure in Annex C).
- 5.4 The EIP has the potential to make significant contribution to UK and Welsh Energy policy, creating a low carbon economy, and providing economic growth for Anglesey and North Wales through pursuit of the following objectives:
- Production: Investing in low carbon energy production to help secure a stable energy future for Wales;
 - Demonstration: Establishing world-class facilities to place Anglesey as a leading location for low carbon energy innovation and demonstration;
 - Servicing: Ensuring that local companies and people benefit and take advantage of opportunities from new energy investments.
- 5.5 The investments include the potential new nuclear build at Wylfa, Rhiannon Offshore Wind Farm and Penrhos Leisure Village. (See Annex D for Map illustration)
- 5.6 The potential is to create 2,500 net additional jobs by 2025, alongside 6,000 constructions jobs and a major contribution to GVA. This represents a contribution of £2.34 billion to Anglesey and the sub-regional economy in the period up to 2025.

- 5.7 In delivery of the EIP the EDU's key functions are:
- Overarching programme co-ordination;
 - Effective Communication, engagement and information sharing;
 - Private sector engagement and support;
 - Strategy and Policy Development;
 - Define/ develop major energy legacy aspirations;
 - Supply chain, skills and infrastructure development support.
- 5.8 The EDU's 2013/14 priorities in delivering the EIP are:
- Effective EIP governance;
 - Policy alignment to support transformational change;
 - Define, identify and develop the IACC's major energy legacy aspirations (statutory and non-statutory) in relation to major energy developments;
 - Support and Progress the Education & Skills, Supply Chain and R&D and Infrastructure workstreams;

For further information please see:
<http://www.anglesey.gov.uk/business/energy-island/>

Destination Management Plan

- 5.9 The Tourism sector annually contributes £249m into the local economy supporting over 4, 000 jobs on the Island.
- 5.10 The Destination Management Plan (DMP) is a collective public and private effort to co-ordinate all aspects that contribute to a visitor's experience on the Island, whilst taking account of the needs of residents, businesses and the environment. The DMP fully aligns with the Welsh Government '*Strategy for Tourism: A Partnership for Growth's*' (<http://wales.gov.uk/docs/drah/publications/Tourism/130613partnershipforgrowthen.pdf>) vision for the industry and Government to work in partnership to increase visitor spend in Wales. The DMP sets the parameters for tourism development on the Island (2012-2016), with the aim of creating a destination that is:

'Internationally known for its beautiful coast, heritage and distinctive culture; easy to get to but rewardingly different. A family holiday destination and a market leader for outdoor activity tourism of all sorts. Plenty going on at all times of the year, whatever the weather, with a lively, living culture. A place that features in the media for the quality of its food, hospitality and interesting places to stay. An Island that cares for its natural assets and welcomes visitors.'

- 5.11 In delivering the DMP it is anticipated that the Island's tourism product will continually grow by 1-2% per annum, equating to a 10% growth in income and the creation of between 200 to 400 FTE jobs. (N.B. Figures do not include the development of Penrhos Leisure Village)
- 5.12 In delivery of the DMP the EDU's key functions are:
- Overarching co-ordination;
 - A consistent Anglesey brand;
 - Private sector engagement and support;
 - Effective communication and marketing;
 - Project development/ delivery capacity;
 - Strategy and policy development (local, regional and national)
 - Development of visitor infrastructure.
- 5.13 The EDU's 2013/2014 priorities in delivering the DMP are to:
- Ensure effective DMP governance;
 - Promote Anglesey as a destination including the distribution of the Visit Anglesey Brochure and associated literature;
 - Launch new destination website;
 - Deliver externally funded projects to develop the Island walking, cycling and coastal infrastructure;
 - Invest in public toilet facilities at popular locations on the Island.

For further information please see:
<http://www.anglesey.gov.uk/business/destination-anglesey/>

Regeneration Programme

- 5.14 The EDU's Economic Regeneration Programme provides an integrated response to the challenges and opportunities to achieve economic transformation. The regeneration programme is aligned to enable and support the potential transformational opportunities.
- 5.15 In delivering the Regeneration Programme the EDU's key functions are:
- Strategic Infrastructure Development;
 - Town Centre Regeneration;
 - External engagement and support;
 - Project development and delivery;
 - Business support (grants);
 - Influencing public policy and programmes;
 - EU support, advice and monitoring;
 - Strategy and Policy development (local, regional and national)

- 5.16 Delivery of the Regeneration Programme is dependent on the securing of external funding, e.g. EU, Welsh Government, Nuclear Decommissioning Authority etc. Although core resources are reducing the availability of funding to match external resources is essential and should be a key consideration by the IACC in future financial profiling. Providing match funding will significantly enhance the IACC's budget providing opportunities which without this investment would not be feasible.

For further information and updates on the work of the Economic Development Unit please see <http://www.anglesey.gov.uk/>

6. Collaboration

- 6.1 The challenging reductions to public services and government expenditure highlight the need to better utilise the resources available to make a greater impact on the North Wales Economy.
- 6.2 In response to the challenging public sector environment, concerns about the performance of the North Wales economy relative to other parts of Wales and the UK and the need to improve performance and strengthen economic growth the North Wales Economic Ambition Board has been established (with other partners and the private sector).
- 6.3 The Board brings together the six North Wales Local Authorities with the aim of establishing North Wales as a confident and outward looking region with a diverse and high value economy, providing a range of quality, sustainable employment opportunities for its people, clearly illustrating the commitment to collaboration within the region.
- 6.4 In improving the region's economic performance, the Board provides the opportunity for the six local authorities to better organize themselves and avoid duplication.
- 6.5 The IACC is represented on the Board by Cllr. Aled Morris Jones (Economic Development Portfolio Holder) and Dylan J Williams (Head of Service – Economic Development).

A copy of the North Wales Economic Ambition Board Strategy '*North Wales Economic Ambition: A Strategy for Change*' can be found at: [http://democracy.anglesey.gov.uk/Data/Board%20of%20Commissioners/20120723/Agenda/\(Enclosure%20'FF'\).pdf](http://democracy.anglesey.gov.uk/Data/Board%20of%20Commissioners/20120723/Agenda/(Enclosure%20'FF').pdf)

7. The Future - Impacts/ Outcomes

- 7.1 The scale of planned investment creates a positive long-term outlook with economic growth, sustainable jobs and improved social well-being. These outcomes can drive positive transformational change by reducing poverty; creating vibrant rural communities; enabling young people to reach their potential; preventing rural out-migration/ de-population. These are essential components which contribute towards sustaining and growing the Welsh language, local traditions and culture.
- 7.2 From a North Wales perspective Enterprise Island can contribute towards regional transformation; providing justification to improve regional connectivity; create credible and effective infrastructure; and create a sustainable low carbon economy.
- 7.3 In summary Enterprise Island will achieve positive transformational change by:
- Maintaining momentum, capacity and capability;
 - Sustaining public/ private positive collaboration;
 - Enhancing utilities infrastructure capacity;
 - Delivering planning consents;
 - Using statutory and non-statutory means to create benefits;
 - Creating jobs for local people;
 - Enabling businesses to capitalise on supply chain opportunities;
 - Achieving integrated public service response;
 - Understanding cumulative impacts, challenges and opportunities.
- 7.4 In supporting the delivery of the Enterprise Island framework the EDU's future priorities are to (subject to change and resource/ capacity availability):
- Influence public policy & programmes;
 - Develop and deliver projects to support the Island's economy and enable major investment;
 - Secure EU (& external) funding;
 - Maintain private sector engagement;
 - Define and develop major energy legacy aspirations;
 - Ensure maximum benefit from S.106 Agreements;
 - Influence and secure Community Benefit Contributions;
 - Develop the Island's tourism offer and manage a consistent Anglesey brand;

8. Conclusion

- 8.1 As a result of the opportunities associated with the Enterprise Island Framework, underpinned by the Energy Island Programme, Enterprise Zone status, Welsh Government Programmes, current and future European funding streams and anticipated substantial private sector investment, Anglesey is presented with an unprecedented opportunity to make a positive change upon its long term economic prosperity.
- 8.2 Significant progress has been made to date, however we cannot rely on private sector investment alone public sector intervention is essential if the Island is to fully capitalise on the significant private sector investment. Maximising the opportunities is dependent on securing external funding to enable and support the developments. During this period of reducing public sector resources it is essential that the IACC recognise the need to provide sufficient match funding availability in order to lever in significant public and private sector investment.
- 8.3 The Enterprise Island Framework is a positive change driver for the whole authority and it is essential that the IACC capitalise upon the opportunities to create jobs and secure long term prosperity and improved quality of life for future generations.

9. Recommendations

- 9.1 It is recommended that the Scrutiny Committee:
- 1. To note the content of the report and recognise the importance of the unprecedented economic transformation opportunity presented and the IACC and EDU's role in delivering the Enterprise Island vision;**
 - 2. To recognise the key role of the IACC and EDU in ensuring local people, communities and businesses capitalise fully on the future opportunities;**
 - 3. To recognise the need to safeguard resources and capacity within the EDU to support the delivery of the Enterprise Island vision;**
 - 4. To recognise the need for IACC financial resources as match funding to secure future EU and other resources to progress Enterprise Island.**

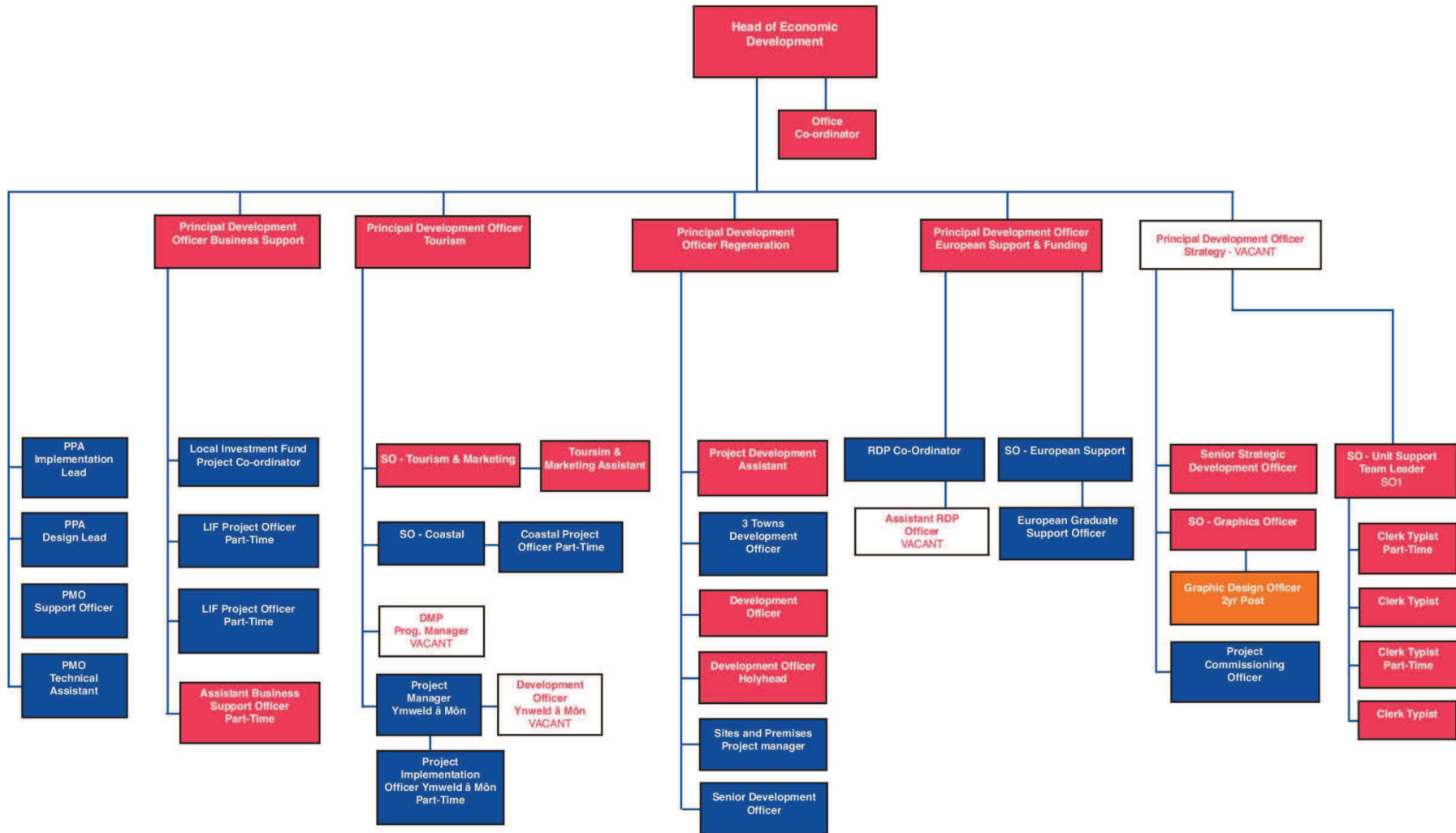
Report by: Liz Davies (on behalf of Dylan Williams Head of Service – Economic Development)

Job Title: Senior Strategic Development Officer;


Department: Economic Development

Date: September 2013

**Annex A –
Economic Development Structure**



Allwedd / Key

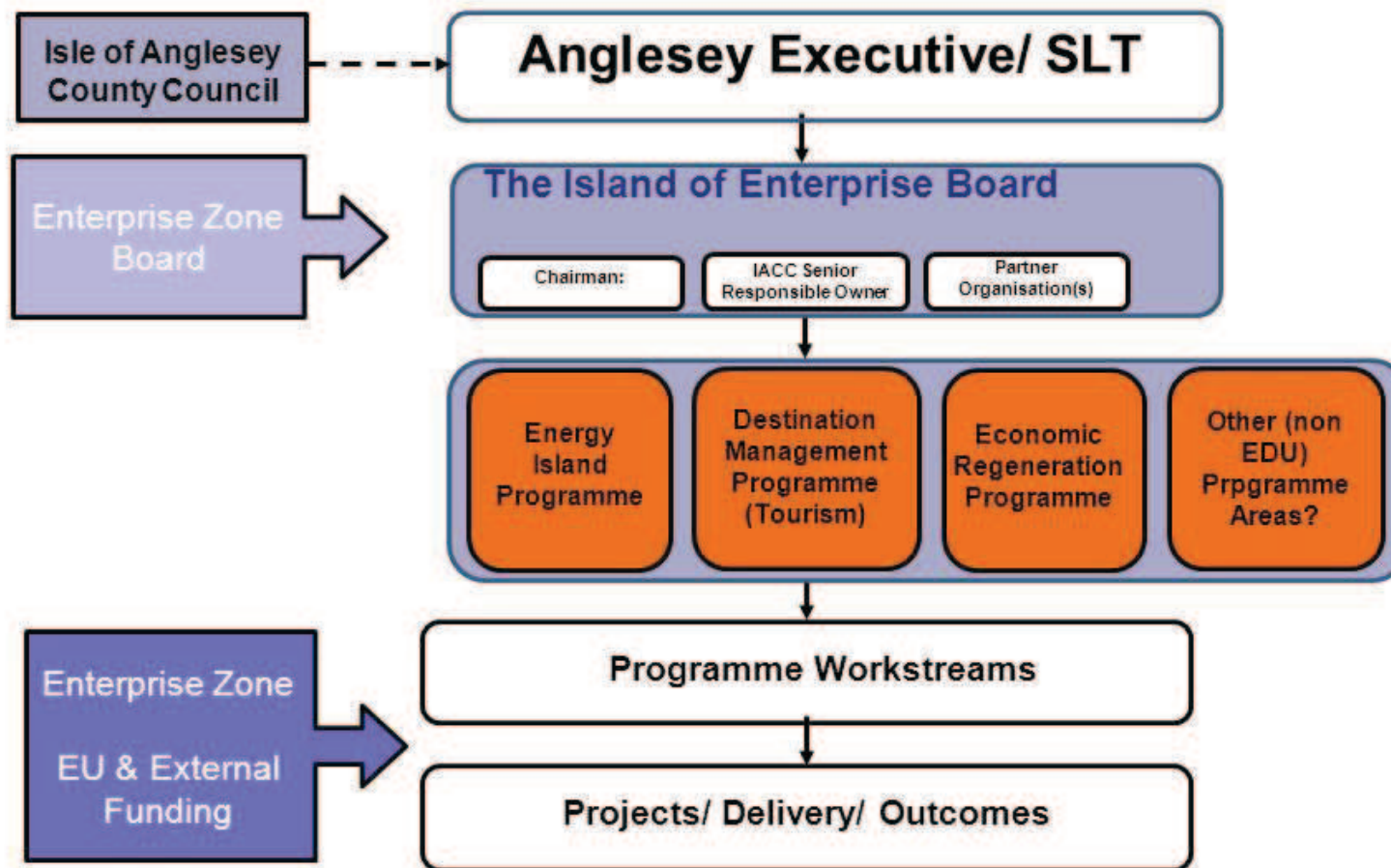


**CYNGOR SIR
YNYS MÔN
ISLE OF ANGLESEY
COUNTY COUNCIL**

**Economic Development Unit
Staffing Structure (Salary Funding Source)
September 2013**

- Base Budget Posts
- External Funds
- Income

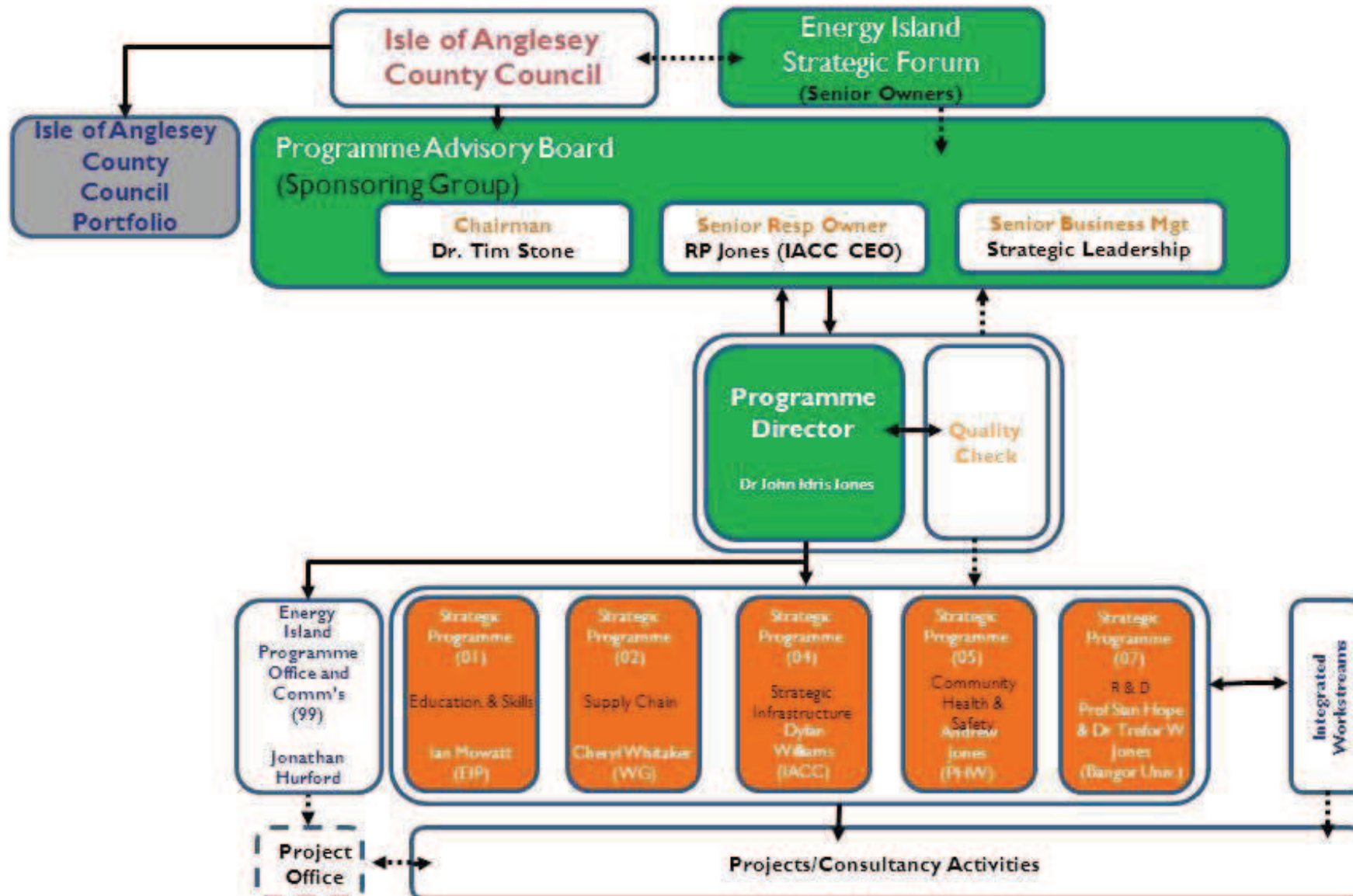
**Annex B –
Enterprise Island Portfolio
Organisational Breakdown Structure**



**Annex C –
Energy Island Programme
Organisational Breakdown Structure**

Diagram showing EIP Programme OBS (Organisation Breakdown Structure)

Document Owner: Energy Island Programme Office File Ref: Energy Island OBS V1/14 September 2013



**Annex D –
Proposed Investments**

Proposed Energy Related Developments

August 2012



A Siemens Business

Proposed Tidal Array between the Skerries and Carmel Head producing 10 MW of Renewable Energy



Holyhead Port – International Strategic Gateway



Proposed 800 Unit mixed use Development of Residential, Tourism Village and Leisure Facilities. Stage 1 – Wylfa Workers Accommodation



Proposed 299 MW Biomass / Eco Park providing Energy & Steam for Hydroponic & Aquaculture Enterprises



Proposed Irish Sea Round 3 Offshore Wind Farm - potential yield of 4.2 GW of Renewable Energy



Existing Wylfa Power Station – 460 MW of Low Carbon Energy End of Generation 2014



Proposed New Nuclear Power Station with generating capacity of around 3.3 GW of Low Carbon Energy



Connecting Proposed New Low Carbon Energy on Anglesey



www.ynysynnimon.co.uk
www.angleseyenergyisland.co.uk



This page is intentionally left blank



Ffurf y Cyflwyniad	Presentation Format
Cyd destun a chefnidir	Context and background
Cyflwr cyllidol presennol	Current financial position
Y model busnes hyd 2014	The business model to 2014
Peryglon a chyfleoedd	Risks and opportunities ahead



Cyd destun a chefnidir

Strwythur y Grwp Menter Mon
Datblygiad y cwmni dros amser

Context and background

Structure and aims of the Menter Mon Group
Company development over time

<p>Grŵp MENTER MÔN Group Yn cynnwys DAU gwmni nid-er-elw, a lywodraethir gan UN Bwrdd Cyfarwyddwyr Comprises TWO not for profit companies, governed by ONE Board of Directors</p>	<p>MENTER MÔN Cyf Ltd Rhannol gofrestredig am TAW Partly VAT registered</p>	<p>Sefydlwyd y cwmni ‘cartref’, sy’n berchen ar asedau, yn 1995, ac fe’i hymgorfforwyd yn Chwefror 1996. AMCAN Datblygu entrepreneuriaeth adfywiol o’r gwaelod i fyny yn ardaloedd gwledig Ynys Môn DIBEN Asiant datblygu ac adfywio cymunedol ac economaidd dros Ynys Môn, yn gweithredu’n bennaf drwy raglenni grant yr Undeb Ewropeaidd a’r llywodraeth e.e. LEADER a Chynllun Datblygu Gwledig Cymru 1995-2013 Cronfeydd Strwythurol (ESF acERDF) Amcan 5b 1996-99; Amcan 1 2000-2006; Cydgyfeiriant 2007-2013 Ac amrywiaeth o raglenni eraill nad oed yn cael eu cyllido drwy grant gan yr Undeb Ewropeaidd e.e. Menter Iaith Môn</p>	<p>The ‘home’, asset owning company, established 1995, incorporated February 1996. OBJECTIVE To develop bottom up, regenerative entrepreneurship in rural Anglesey PURPOSE Community, economic development and regeneration agent for Anglesey, achieved primarily through EU and government grant based programmes eg LEADER and Rural Development Plan for Wales 1995-2013 Structural Funds (ESF and ERDF) Objective 5b 1996-99; Objective 1 2000-2006; Convergence 2007-2013 And a range of other non EU grant based programmes eg Menter Iaith Môn</p>	<p>MM CYF Y cyfrif ar gyfer gweinyddu’r RDP (echel 4) ar wahân (cyllid EAFRD a Llywodraeth Cymru)</p>	<p>MM CYF The account through which the RDP (axis 4) is separately administered (EAFRD and WAG funding)</p>	<p>Ychydig o gyfle sydd i gynhyrchu arian dros ben ym Menter Môn Cyf. Mae’n masnachu yn bennaf ar sail ADENNILL COSTAU COST a orfodir gan raglenni’r Undeb Ewropeaidd. Ers 1995, serch hynny, y mae wedi cyfrannu at Gronfeydd wrth gefn diolch i:- Log Banc Taliadau blynyddol gan Annog Ltd. Nifer o brosiectau nad oedd yn rhan o gynlluniau’r Undeb Ewropeaidd a weithredwyd ar sail mwy na chostau yn unig Taliadau achlysurol gan gleientiaid am ad-daliadau, gwaith datblygu prosiectau a thasgau ymchwil tymor byr</p>	<p>There is little scope for generating surpluses within Menter Môn Cyf. It trades mostly on a COST RECOVERY basis enforced by EU programmes. Since 1995 however it has built up cash reserves from:- Bank interest Payments made annually from Annog Ltd. A number of non EU projects which operated on a cost plus basis Occasional payments from clients in lieu of rebates, project development work and short term research tasks</p>		
		<p>MM ATODOL Y cyfrif ar gyfer echel 3 yr RDP a’r holl weithgarwch cronfeydd strwythuredig</p>	<p>MM ATODOL Account for axis 3 of the RDP and all structural fund activity</p>	<p>MM BIG ac MM COPR Cyfrifon ar gyfer gweithgarwch TAW cofrestredig ym Menter Môn Ltd</p>	<p>MM BIG and MM COPR Accounts for VAT registered activity within Menter Môn Ltd</p>	<p>MM STF ac MM CYFENTER Cyfrifon ar gyfer prosiectau mawr</p>	<p>MM STF and MM CYFENTER Accounts for major S F projects</p>		
		<p>ANNOG Cyf Ltd TAW Cofrestredig Registered for VAT</p>	<p>Adain fasnachol Menter Môn, a sefydlwyd yn 1999 fel Nicomôn Ltd, a ail-frandiwyd yn 2006 fel Annog Ltd AMCAN Sicrhau cynaliadwyedd tymor hir drwy drosglwyddo gweithgarwch yn rhannol o incwm grant i incwm a enillir DIBEN Cystadlu am gontractau a’u cyflawni ym meysydd datblygu economaidd, cymorth i fusnesau a chyflogwyr, gwasanaethau amgylcheddol a gwasanaethau eraill Sefydlu a chynnal cyfres hyfwrdd fentrau cymdeithasol buddiol. Helaethu swyddogaeth a chyrhaeddiad menter gymdeithasol yn yr economi wledig, yn enwedig o ran asedau a gafwyd</p>	<p>The trading arm of Menter Môn, established 1999 as Nicomôn Ltd, rebranded in 2006 as Annog Ltd OBJECTIVE To secure long term sustainability through the gradual transfer of activity from grant based income to earned income PURPOSE To compete for and to deliver contract work in economic development, business and employment support, environmental and other services To establish and to viably sustain a series of beneficial social enterprises. To extend the role and reach of social enterprise in the rural economy, particularly in relation to acquired assets</p>	<p>ANNOG MENTER Y cyfrif ar gyfer yr holl weithgarwch cefnogi busnes dan gontract i Lywodraeth Cymru yn Ynys Môn, Gwynedd a thu hwnt.</p>	<p>ANNOG ENTERPRISE Account for all WAG contracted business support activity in Anglesey, Gwynedd and beyond.</p>	<p>Gall Annog Cyf gynhyrchu arian dros ben, ac y mae wedi gwneud hynny yn ystod y gorffennol. Er mai mantolennu gymharol dlawd sydd ganddi (Menter Môn Ltd yw perchennog yr asedau), mae Annog wedi trosglwyddo arian i Menter Môn yn flynyddol (ac eithrio 2009) i adeiladu sylfaen net gyfredol ac ymdopi â phwysau dyledwyr. Mae Annog yn gwmni cyfansawdd o fusnesau trydydd sector, ac er bod y symbyliad y tu ôl i rai o’r rhain yn gyfyngedig oherwydd amcanion allgarol yr endid, caiff ei redeg fel busnes sy’n ceisio gwneud elw</p>	<p>Annog Cyf can, and has generated surpluses for some of its history. Though it has a meagre balance sheet (Menter Môn Ltd is the asset owner), Annog has transferred money to Menter Môn annually (bar 2009) to build a net current asset base and to cope with debtor pressure. Annog is a composite of trading third sector businesses, and though the motivation behind some of these is constrained by the entity’s altruistic objects, is run as a business for the pursuit of surplus</p>	
					<p>ANNOG CYFFREDINOL Y cyfrif ar gyfer yr holl weithgarwch masnachol arall</p>	<p>ANNOG GENERAL Account for all other commercial activity</p>	<p>ANNOG EGS Nwyddau a Gwasanaethau Amgylcheddol – busnes ar wahân</p>	<p>ANNOG EGS Environmental Goods and Services own businesses</p>	

Materion datblygiad y cwmni dros amser		Company development issues over time	
Sefydlwyd Menter Môn yn 1995 fel offeryn ymateb i bolisi'r Swyddfa Gymreig ar gyfer rhaglen LEADER 11. Fe'i labelwyd yn Grŵp Gweithredu Lleol (LAG) swyddogol gan Gyngor Bwrdeistref Ynys Môn, fel y'i gelwid ar y pryd Chwefror 1996 – Barnodd y Cyngor y dylai ddod yn gwmni cyfyngedig, gyda dau aelod o staff. Mae'n dal gafael yn y statws LAG tan 2014, a thu hwnt i hynny, o bosibl.		Menter Môn set up 1995 as a Welsh Office policy response instrument for the LEADER 11 programme. Classed as an official Local Action Group (LAG) with the (then) Anglesey Borough Council Feb 1996 - Council ruled that it should become a limited company, with its two members of staff. It retains LAG status up to 2014, possibly beyond that.	
MATERION DATBLYGIAD CORFFORAETHOL		CORPORATE DEVELOPMENT ISSUES	
MATER	YMATEB	ISSUE	RESPONSE
CWMPAS CYFYNGEDIG O INCWM ANGEN GWAHANU GWEITHGARWCH TAW	Sefydlu Annog Cyf yn 1999 i amrywio'r incwm Mynediad at farchnadoedd contractau o 2000 Ymestyn yr ardal waith yn 2005	NARROW SCOPE OF INCOME NEED FOR VAT SEPARATION	Annog Cyf start up in 1999 to diversify income Access to contract markets from 2000 Extension of geography in 2005
TWF CYFLYM – YR HERIAU	Diffyg hyblygrwydd ariannol – cyfalafu gwael ar y dechrau oherwydd nad oedd y twf wedi cael ei ragweld. Nerfusrwydd ynghylch llif arian – nid oeddem eisiau cymell dyledion Mantolen wan – rhoddwyd sylw i hynny yn rhannol yn 2008/9 drwy gaffael eiddo Cafodd natur lorweddol y strwythur rheoli sylw yn 2000 ac yn 2011. Datblygu'r systemau Adnoddau Dynol	RAPID GROWTH - THE CHALLENGES	Lack of financial flexibility – poor capitalisation at the start because growth had not been envisaged. Cash flow nervousness - aversion to debt A weak balance sheet – partly addressed in 2008/9 with property acquisition Horizontal nature of management addressed in 2000 and in 2011. The development of Human Resources systems
STRATEGAETHAU GADAEL YMATEB I NEWIDIADAU SYDYN YNG NGHYFAINT Y GWAITH	Mae newid yn yr amgylchedd polisiau yn bygwth sefydlogrwydd staff. Osgowyd diswyddiadau sylweddol, ond gwnaed hynny yn ôl yr angen.	EXIT STRATEGIES RESPONDING TO SUDDEN CHANGES IN WORK VOLUME	Changing policy environment threatens staff stability. Substantial redundancies avoided, but undertaken where necessary.
DATBLYGU MODEL BUSNES CYNALIADWY	Cwblhawyd y cam cyntaf yn 2010 i baratoi ar gyfer y pum mlynedd tan ddiwedd 2014	DEVELOPING A SUSTAINABLE BUSINESS MODEL	First phase completed in 2010 to cover the five years up to and including 2014
RHEOLI RISG	Sefydlu cofrestr risg wedi'i ffurfioli yn 2011	RISK MANAGEMENT	Established formalised risk register in 2011



Cyflwr cyllidol presennol

Cyllid a Chydymffurfiaeth
Cyfrifon awdurdodedig 2012

Current financial position

Finance and Compliance
2012 audited accounts

Cyllid a chydymffurfiaeth

Dyma nifer a gwerth y prosiectau a'r contractau sy'n cael eu cynnal ar hyn o bryd gan Menter Môn:

CYNLLUN DATBLYGU GWLEDIG Echel 4 (Ynys Môn)- £2m

CYNLLUN DATBLYGU GWLEDIG Echel 3 (Ynys Môn)- £1.9m

CYNLLUN DATBLYGU GWLEDIG Datblygu Tiroedd Comin (o Ynys Môn i Geredigion) - £0.68m

Prosiect INTERREG (Cymru gyfan) – £0.42m

ERDF CYFENTER (Ynys Môn, Gwynedd, Conwy, Sir Ddinbych) - £4m

ESF LLUNIO'R DYFODOL (Wylfa a Thrawsfynydd) - £4m

RHAGLEN DECHRAU BUSNESAU NEWYDD (Ynys Môn, Gwynedd, Conwy, Sir Ddinbych) - £2m

AppRENTIS (Ynys Môn, Gwynedd, Conwy) - £0.225m

PROSIECT TWRISTIAETH TREFTADAETH - £0.9m

Contractau eraill Annog – amrywiol - £1m +

Er mwyn cydlynu'r gwaith o wahanu'r prosiectau hyn yn ariannol a'u rheoli, mae gennym weithdrefnau rheoli cyllidol cyson i gadw golwg ar:-

a. Llif arian

Ar ddechrau pob blwyddyn galendr, mae gofyn i reolwyr prosiect broffilio eu cyllidebau ar gyfer 12 mis y flwyddyn galendr. Gellid ail-broffilio cyllidebau yn ystod y flwyddyn i ystyried y newid yn y galw a'r gofynion o ran gwariant. Ar ddiwedd pob mis, cymharir y rhagamcanion â'r ffigyrau go iawn. Mae hyn yn cynnig system fonitro sy'n ein galluogi i amlygu newidiadau mewn gweithgarwch sy'n creu perygl i'n llif arian cyffredinol. Mae hyn yn system rhybudd cynnar i'w defnyddio gyda rheolwyr prosiect a swyddogion hawlio.

b. Cyfrifon rheoli

Mae'r rhain yn cael eu paratoi bob chwarter o fewn 20 diwrnod i ddiwedd y chwarter.

Yn y lle cyntaf, fe'u cyflwynir i'r Uwch Reolwyr, ac yna cânt eu cyflwyno i'r Bwrdd i'w dadansoddi, eu pwysu a'u mesur a'u cymeradwyo

Finance and Compliance

The number and value of projects and contracts currently being run by Menter Môn are as follows:

RURAL DEVELOPMENT PLAN Axis 4 (Ynys Môn)- £2m

RURAL DEVELOPMENT PLAN Axis 3 (Ynys Môn)- £1.9m

RURAL DEVELOPMENT PLAN Common Land Development (Ynys Môn to Ceredigion) - £0.68m

INTERREG Project (All Wales) – £0.42m

ERDF CYFENTER (Ynys Môn, Gwynedd, Conwy, Denbighshire) - £4m

ESF SHAPING THE FUTURE (Wylfa and Trawsfynydd) - £4m

NEW BUSINESS START UP PROGRAMME (Ynys Môn, Gwynedd, Conwy, Denbighshire) - £2m

AppRENTIS (Ynys Môn, Gwynedd, Conwy) - £0.225m

HERITAGE TOURISM PROJECT - £0.9m

Other Annog contracts various - £1m +

In order to co-ordinate the financial separation and management of these projects, we have consistent fiscal management procedures to marshal:-

a. Cashflow

At the beginning of every calendar year project managers are required to profile their budgets for the 12 months of the calendar year. Budgets may be re-profiled during the year to take account of changing demands and expenditure requirements. At the end of every month, the forecast is compared to the actual figures. This provides a monitoring system with allows us to highlight changes in activity which create risk to our overall cashflow. This is an early warning system for use with project managers and claims officers.

b. Management Accounts

These are prepared quarterly within 20 days of the quarter end. Initially presented to the Senior Managers, they are then presented to the Board for analysis, interrogation and approval.

Cyfrifon Terfynol 2012
IONAWR 1^{af} I RAGFYR 31^{ain} 2012

Audited Accounts 2012
JANUARY 1st to DECEMBER 31st 2012

Mae blwyddyn ariannol y grwp yn rhedeg o Ionawr hyd at Ragfyr. Isod fe roddir y prif ffigyrau , a’u newidiadau, rhwng 2011 a 2012

The group’s financial year runs from January 1st to December 31st. Included below are the major changes between 2011 and 2012

Menter Mon

Annog

Menter Mon

Annog

Trosiant i fyny o £3.03m hyd at £3.4, yn bennaf oherwydd incwm o brosiect ‘Shaping the Future’
Syrffed am y flwyddyn i fyny o £33,000 i £49,000 hyn yn bennaf oherwydd amrywiadau blynyddol yng ngwerth y Gronfa Pensiwn sydd tu draw i’w rheolaeth.
 Roedd **asedau nett** o £1.00m gan y cwmni ar 31.12.12 yn cynnwys **arian parod** yn y banc o £568,000. Mae’r grwp yn berchen ar eiddo gyda **gwerth llyfr net** o £4.37m (yn cynnwys Neuadd y Dref, Llys Goferydd, Llys Llewelyn , Porth Amlwch a thir Aberlleiniog.
 Derbyniwyd gyllid o £3.5m ar gyfer datblygu Neuadd y Dref a’r biniau Copr. Cludwyd hwn ymlaen i’r daflen balans fel incwm a fydd yn cael ei ryddhau yn ol fesul dipyn i’r cyfrif incwm a gwariant yn unol a dibrisiant yr eiddo.
 Mae Llys Goferydd ar werth neu ar gael i’w rentu

Trosiant i lawr o £2.63m hyd at 2.1m yn adlewyrchu gostyngiad mewn masnachu.
 Mae’r syrffed i lawr o £40,000 i £4,000, gostyngiad a achosir gan newid amodau mewn cytundeb menter.
 Mae arian wrth gefn o £10,000 gan Annog cyf ac mae’n masnachu gan wneud elw.
 Ffurfiwyd is bwyllgor awdit gan y bwrd er mwyn cryfhau ymhellach rheolaeth ariannol y ddau gwmni

Turnover up from £3.0m3 million to £3.4m, mainly due to the Shaping the Future Project.
 Surplus for the year up from £33,000 to £49,000 caused mainly by pension scheme value variations.
 The company has net assets at 31.12.12 of £1.00 million including cash in bank of £568,000.
 It owns property with a net book value of £4.37 million (including Llys Goferydd, Town Hall, Llys Llywelyn, Princes Pier, Copper Bins and Aberlleiniog.
 Funding of £3.5 million received for the purchase and development of the Town Hall and the Copper Bins has been carried forward in the balance sheet as deferred income. This will be released to the Income and Expenditure account in line with the depreciation of these properties.
 Llys Goferydd is currently available for sale or rent.

Turnover down from £2.63 million to £2.1 million, to reflect decreased trade.
 Surplus is down from £40,000 to £4,000. The main fall being in Annog Enterprise under the influence of contract changes
 The company has Reserves of £10,000 at 31 December 2011 and is trading profitably.
 The board have now formed an audit sub-committee to further strengthen the financial management of both companies.



Y model busnes hyd 2014

Model Busnes ac Amcanion
Cyrhaeddiadau'r Cynllun Busnes hyd at Medi
2013
Model busnes fel sgematic
Gwerthoedd a threfn

The business model to 2014

Business Model and Goals
Achievements of the business model to
September 2013
Business Model as a schematic
Values and Probity

<h2>Model Busnes ac Amcanion 2010 to 2014</h2>	<h2>Business Model and Goals 2010 to 2014</h2>
<p>Mae gan Menter Mon y dasg heriol o sicrhau ei fod yn gwasanaethu tri lefel o gwsmer, neu randdalwyr</p> <ol style="list-style-type: none"> Y gymuned mae'n ei wasanaethu, sef y buddolion o'i waith Y cyllidwyr sy'n buddsoddi yn ei waith Y cyfarwyddwyr sy'n disgwyl llywodraethu dydd i ddydd da ganddo 	<p>Menter Mon has the difficult task of ensuring that it serves three important stakeholders</p> <ol style="list-style-type: none"> The communities it serves, the beneficiaries of its work The funders who invest in its work The directors who depend upon our good day to day governance
<p>Mae'r model busnes 5 mlynedd a luniwyd ar geyfer 2010-14 yn cynnwys yr elfennau canlynol:-</p> <ul style="list-style-type: none"> Ymgeisio am a sicrhau grantiau er mwyn hybu economi'r ynys, yn enwedig ei ardaloedd gwledig Rhedeg mentrau cymdeithasol sydd yn creu gwaith, yn fudd i'r economi ac yn helpu sicrhau dyfodol y cwmni Ymestyn gwaith Menter Mon yn ddaearyddol er mwyn sicrhau ei dwf Gwella preswylfa'r cwmni, ei asedau hylifol a'i allu i greu incwm Datblygu eiddo a brynwyd fel bod budd yn dod i'r economi leol ac i'r cwmni hy i wneud i'r asedau weithio er budd pawb 	<p>The 5 year group business model for the 2010-14 business plan has the following components:-</p> <ul style="list-style-type: none"> Applying for and securing continued grant funded activity in order to achieve our primary aim of developing the island's economy, particularly its rural areas. Operating social enterprise businesses via Annog Ltd which create jobs, benefit the economy and prepare for the future Geographical extension of the business model to other county areas. <ul style="list-style-type: none"> Improving the accommodation, liquid asset and earning capacity of Menter Mon. Developing purchased properties so that the group and the local economy can benefit from their subsequent operation ie to make acquired assets work for the benefit of all

2010-14 Cyrrhaeddiadau'r Cynllun Busnes hyd at Medi 2013		2010-14 Business Plan achievements to September 2013	
<p>Yn gyfredol mae'r Grwp bedair mlynedd i mewn i'w gynllun 5 mlynedd cyfredol. Gyferbyn a phob un o'i amcanion isod rhoddir ein cyrrhaeddiadau hyd yma.</p>	<p>Perfformiad yn erbyn targedau yn 2013</p>	<p>Currently, the group is four years into its current five year plan. For each of its goals below, achievements to date are noted</p>	<p>Performance against business plan targets in 2013</p>
Sicrhau grantiau allanol	£12M of cydgyfeiriant £2M o'r RDP CB2 £4M o brosiectau eraill	Successfully securing external grants	£12M of convergence £2M of RDP BP2 £4M of other projects
Rhedeg mentrau cymdeithasol sy'n creu gwaith ac elw	Rhwng 2010 a 2012 gynwysiedig, mae Annog wedi creu syrffed o £198K, tra'n cyflogi 32 staff.	Operating social enterprises in Annog Ltd which produce jobs and surpluses	Between 2010 and 2012 inclusive, Annog returned a surplus of £198K, employing 32 staff.
Ymestyn gwaith Menter Mon yn ddaearyddol i ardaloedd eraill	Mae grwp Menter Mon nawr yn gweithio yn sylweddol yng Ngwynedd, Conwy a sir Ddinbych	Extending geographically into other areas	The Menter Mon group now works extensively in Gwynedd, Conwy and Denbighshire
Gwella preswylfa'r cwmni a sicrhau asedau hylifol	Cwblhau Neuadd y Dref Llangefni a symud iddo Gwerthu tir tu ol i Llys Goferydd ar fin digwydd, ond nid yr adeilad ei hun eto.	Improving accommodation and liquid assets	Completion of the Llangefni Town Hall development Disposal of Llys Goferydd not complete, but sale of adjacent development land imminent.
Datblygu eiddo a brynwyd	Teyrnas Gopr Porth Amlwch wedi ei gwblhau ac yn weithredol. Contractau i wella'r Llofft Hwyliau ar yn barod i'w gweithredu Ni ellir ddeud i sicrwydd eto o ble daw cyllid i ddatblygu Princes Pier. Rydym yn disgwyl canlyniad ceisiadau	Developing purchased properties	Porth Amlwch Copper Kingdom development complete and operational. Contracts in preparation for Sail Loft developemnet Acquiring finance for the Princes Pier development cannot be forecasted at present as we await results of applications

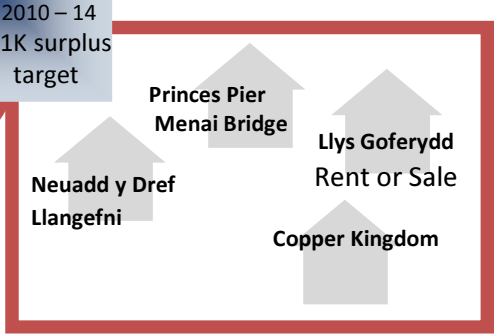
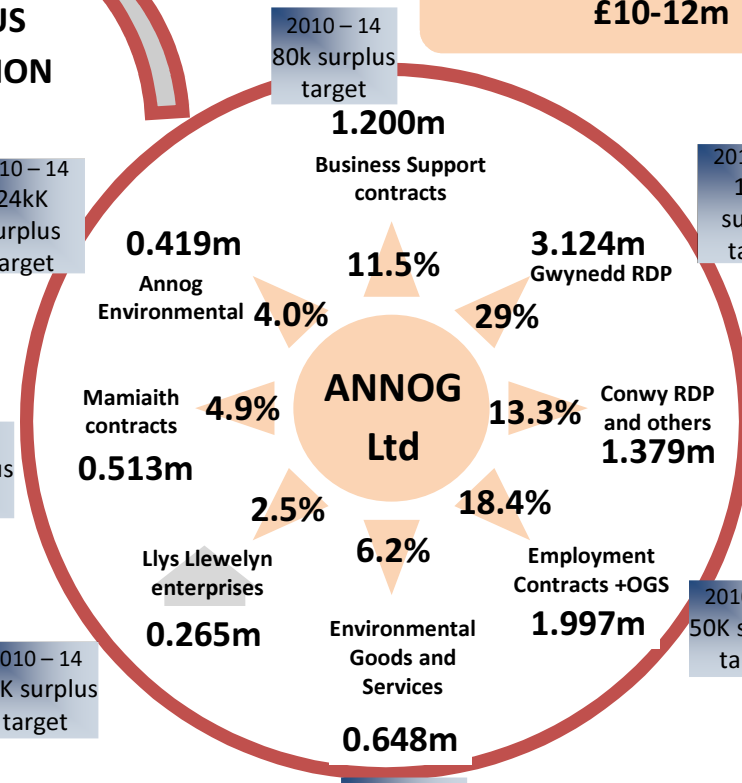
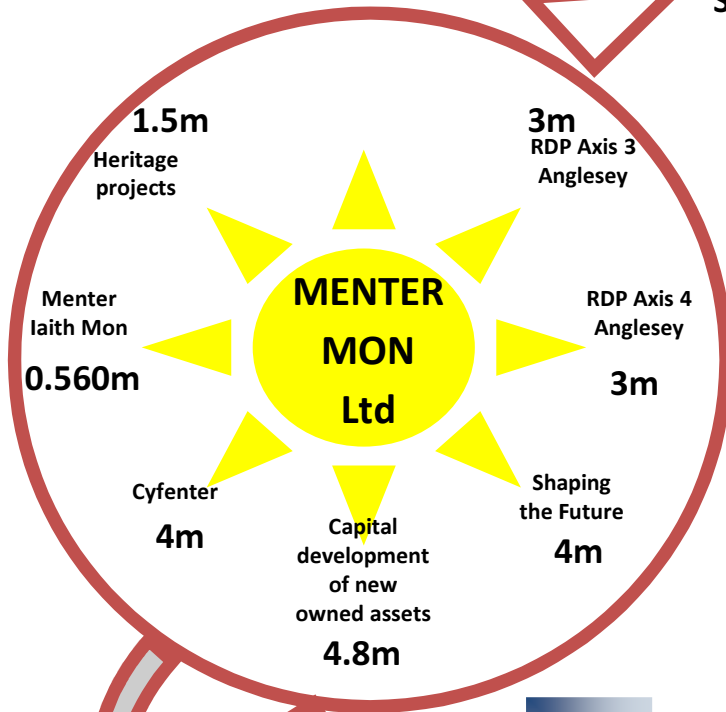
MM Group Business Model 2010 to 2014

Model Busnes Grwp MM 2010 hyd 2014

2010-14 estimated turnover
£22.3m

2010-14 estimated turnover
£10-12m

**SURPLUS
SYRFFEDION**



2010 - 14
364k total surplus target

Gwerthoedd a threfn Menter Mon

Dyma ein gwerthoedd:-
I gofio pwy ydi ein cwsmeriaid, o'r bussolion yn y gymuned at ein cyllidwyr a buddsoddwyr
I gydweithio gyda llywodraeth ar bob lefel
I ychwanegu gwerth at adnoddau lleol
I weithio yn arloesol, ac i gymryd risgiau rheoledig
I ymgymryd a prosiectau anodd mewn mannau heriol
I barchu pawb yn gyfartal

Parhewn i ganolbwyntio ar amddiffyn enw da y cwmni drwy briodoli :-

CYWIRDEB
MONITRO CYLLIDOL MANWL
COFNODI A GWIREDDU ALLBYNNAU
ARWAHANRWYDD ARIAN A DELIR O FLAEN LLAW
ARWAHANRWYDD CYLLIDEBAU
ARWAHANRWYDD DYLETSWYDDAU
RHEOLWETH CADARN
GWIREDDU PROSIECTAU YN EFFEITHIOL
GWIREDDU CYTUNDEBAU YN DRYLWYR EFFEITHIOL
GWIREDDU SYSTEMAU IECHYD A DIOGELWCH AC ADNODDAU DYNOL
CYNALADWYEDD
CYNALADWYEDD Y CWMNI
LLYWODRAETHU CYWIR
RHEOLAETH RISG

Menter Mon values and probity

Our values are:-
To always remember who our customers are, in the community and among our funders
To work closely with government at all levels
To add value to local resources
To be innovative and to take measured risks
To work on difficult projects in challenging places
To apply equal respect to all

We remain focussed upon defending the probity and security of Menter Mon by prioritising at all times-

- COMPLIANCE
- DETAILED FINANCIAL MONITORING
- RECORDING AND VERIFICATION OF OUTPUTS
- SEPARATION OF ADVANCES
- SEPARATION OF BUDGETS
- SEPARATION OF DUTIES
- HIERARCHICAL MANAGEMENT
- EFFECTIVE PROJECT DELIVERY
- GOOD CONTRACT DELIVERY
- SYSTEMS DEVELOPMENT IN HR and H&S
- SUSTAINABILITY
- CORPORATE VIABILITY
- GOOD GOVERNANCE
- RISK MANAGEMENT



Peryglon a chyfleoedd	Risks and opportunities ahead

Risgiau Cyfredol	Current risks
<p>NEWIDIADAU YN YR AMGYLCHFYD BUSNES ALLANOL</p> <p>Mae bwlch cyllido o'n blaen ym mlwyddyn 2014 a achosir gan y bwlch rhwng un rhaglen Ewrop a'r nesaf. Mae perygl bydd y grwp yn colli staff allweddol a capasiti creiddiol yn ystod 2014 all godi'r angen i ddiswyddo staff allweddol Colled yn y rol mae Menter Mon wedi ei fwynhau parthed rhaglenni Ewrop ers eu cychwyn. Nid oes sicrwydd o hyn yn y cylch nesaf, er ei fod yn hanfodol o ran dyfodol y cwmni</p> <p>NEWID YN AMGYLCHFYD MEWNOL Y CWMNI</p> <p>Materrion dilyniant – y Rh Gyfarwyddwr yn ymddeol yn 2018</p> <p>Colled staff allweddol</p> <p>Gwneud colledion ym mhortffolio mentrau cymdeithasol Annog Cyf all effeithio ar allu y cwmni i wrthsefyll straen llif arian a ddaw o bryd i'w gilydd. Mae adegau pan mae arna ddyledwyr hyd at £600,000 i'r Grwp. Drwy gydol ein 17 mlynedd o fodolaeth rydym wedi rheoli llif arian yn llwyddiannus ond mae hyn wedi bod yn ddibynnol ar allu Annog i greu syrffedion</p>	<p>CHANGES IN THE EXTERNAL BUSINESS ENVIRONMENT</p> <p>Funding gaps arising between EU funding programmes in 2014. There is a danger of losing key delivery staff and core capacity during the 2014 gap raising the spectre of funding extensive redundancies</p> <p>Loss of Menter Mon's role and position in the 2014 – 20 EU cycle. Delivering EU programmes is crucial to Menter Mon's sustainability between 2014 and 2019</p> <p>CHANGE IN THE INTERNAL BUSINESS ENVIRONMENT</p> <p>Succession issues – MD retirement in 2018</p> <p>Loss of key staff</p> <p>Incurring losses in Annog's trading portfolio which would severely affect the group's capacity to withstand temporary cash flow deficits. There are times when the group is owed up to £600,000 by debtors. In all our 17 years we have successfully managed our own cash flow but it has been dependent on Annog profitability in creating reserves</p>

Cyfleoedd Cyfredol a Newydd	New and Current opportunities
<p>Beth fydd cyfeiriad cynllun busnes 2015-20 Menter Mon, a sut gall Cyngor Mon a Menter Mon gydweithio i'r dyfodol? Rhoddir rhai engreiffitiau isod, llawer ohonynt yn barod i'w archwilio a'u sefydlu yn y tymor byr.</p> <p>Cynllun Datblygu Gwledig Ewrop – dymunai Menter Mpon gydweithio yn agos gyda'r Cyngor i sicrhau bod yr ynys yn manteisio hyd uchafswm o'r rhaglen yma, yr unig raglen ar gyfer cymunedau gwledig yr ynys. Bwriadai Menter Mon gydweithio gyda'r PAEM a gyda'r Cyngor ar y rhaglen LEADER newydd.</p> <p>Cronfeydd Strwythurol Ewrop – mae'n bwysig ymlid arloesedd ar y cyd er mwyn cael dulliau newydd o ddod ag elw economaidd i'r ynys, hynny yn nhermau:-</p> <ol style="list-style-type: none"> Sicrhau bod Budd Cymunedfol o brosiectau egni mawr yn hybu newid mewn bywydau pobol yn ogystal a gwella isadeiledd. Cyllido a chreu datblygiad economaidd cymunedol o ynni adnewyddol drwy fanteisio ar allu cynghorau sir i godi cyfalaf a rhyddhau tir. Trosglwyddiad rhai gwasanaethau anstatudol i ddwylo cwmni altrwistaidd ei natur megis Menter Mon Adeiladu tai fforddiadwy ar yr ynys drwy raglen estynedig o drosglwyddo asedau tir neu adeiladau addas. Cyd sefydlu Ymddiriedolaethau Tir a Thai Cymunedol Yn ogystal a chynhyrchu egni, rhaid i ni reoli yn well y ffordd mae'n cael ei ddefnyddio. Gobeithiwn gydweithio gyda chwmni Scottish Power i'r perwyl yma. Sicrhau budd i gwmnïau a busnesau'r ynys ynghylch Wylfa B Gwella'r cysylltiad rhwng gwaith ymchwil ym Mhrifysgol Bangor ac ymddangosiad busnesau twf yn cychwyn ar yr ynys. Sicrhau bod pobol yr ynys, a busnesau'r ynys yn manteisio ar gyfleoedd economaidd y gwelliannau a ddaw mewn isadeiledd cyfathrebu digidol ee band eang. 	<p>What are the prospects for Menter Mon's 2015 – 2020 business plan, and how can the local authority and Menter Mon cooperate into the future? Some indications are given below, many of which can be explored and established in the short term.</p> <p>EU Rural Development Plan – close cooperation with the County Council in ensuring the island achieves maximum benefit from the programme. Menter Mon is eager to ensure also that the AERP and the authority is fully involved in LEADER.</p> <p>EU Structural Funds – pursuing cooperative innovations with the County council in pursuit of new methods of acquiring benefit to the island in terms of:-</p> <ol style="list-style-type: none"> Ensuring that community benefit changes people's lives and prospects as well as improving infrastructure Funding and producing community based economic development from renewable energy, using local authority capital raising powers and local authority owned land Transfer of appropriate non statutory services to an altruistic company such as Menter Mon The provision of affordable housing on the island through a further tranche of asset transfers Exploring the establishment of Community Land Trusts Working with Scottish Power on the demand side of energy efficiency and Carbon savings Contributing to the supply chain business benefits of the energy island programme Improving the links between research at Bangor University and growth business start ups in Ynys Mon. Ensuring that the improvements in digital communications due on the island are matched by an investment in ensuring that inhabitants and businesses make the best economic use of them

Canlyniadau	Conclusions
<p>Ni fu pwyslais yn y papur hwn ar y gwaith mae Menter Mon wedi ei gyflawni dros yr 17 mlynedd diwethaf. Bwriad y papur yw dangos seiliau cadarn y cwmni a rhoi arwydd o'r ffaith ei fod yn adnodd pwysig i'r ynys.</p> <p>Mae Grwp Menter Mon yn gyflogwr pwysig ar yr ynys gyda 70 o gyflogai a 10 o isgontractwyr yn ddibynnol arno</p> <p>Mae Menter Mon yn cael ei reoli yn gyfrifol gydag arfer da yn ei weithrediad.</p> <p>Mae'r grwp wedi arallgyfeirio, wedi tyfu ac wedi sefydlu model busnes i'r dyfodol er mwyn cryfhau ei sylfaen. Fodd bynnag, mae'n parhau i fod yn ddibynnol ar ei allu i ddenu cyllid allanol. Mae 2014 yn mynd i fod yn flwyddyn heriol i'r grwp oherwydd bwlch rhwng rhaglenni Ewropeaidd.</p> <p>Mae 17 o flynyddoedd o gydweithio gyda'r Cyngor yn argoeli yn dda i gydweithio pellach i'r dyfodol</p> <p>Mae Menter Mon yn medru gweithredu mewn meysydd ac mewn dulliau na all y Cyngor ymwneud a nhw. Mae cyfleoedd mawr i fanteisio ar hynny a chreu newid yn yr economi</p>	<p>The purpose of this paper has not been to describe the work Menter Mon has undertaken over the past 17 years. Its purpose is to demonstrate that the company has strong foundations and to indicate its importance as a resource in the island's economy</p> <p>The Menter Mon group is a substantial employer on the island with 70 employees and up to 10 subcontractors dependent upon it.</p> <p>Menter Mon is responsibly managed with best practice prominent in its professional operation.</p> <p>Since its inception the company has diversified, grown and established a business model aimed at further strengthening its foundations. It is still however, dependent upon its ability to secure external grants.</p> <p>The calendar year of 2014 will be a challenging year for the group as it seeks to negotiate a transition between two EU programming periods.</p> <p>17 years of close cooperation with the County Council indicates a continuation into the future of working together.</p> <p>Menter Mon can work in areas and with methods which are not available to the local authority. There are huge opportunities in cooperation to produce change and improvement in the economy</p>

ISLE OF ANGLESEY COUNTY COUNCIL	
REPORT TO :	PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE
DATE:	25 SEPTEMBER 2013
TITLE OF REPORT:	WORK PROGRAMME
REPORT AUTHOR:	SCRUTINY OFFICER
REQUESTED ACTION:	THE COMMITTEE IS REQUESTED TO APPROVE, REVISE OR AMEND ITS WORK PROGRAMME AS IT DEEMS APPROPRIATE

1.0 PURPOSE OF THE REPORT

- 1.1 To submit to the Partnership and Regeneration Scrutiny Committee a draft work programme (Appendix 1). The Committee is requested to approve, revise or amend its work programme as it deems appropriate.

- 1.2 The purpose of the work programme is to identify the Committee priorities in the current municipal year (May 2013 to May 2014). The Welsh Government considers that people should be informed about the Council's scrutiny function and planned work. The work programme will be included on the Council's scrutiny web page together with additional information regarding scrutiny.

- 1.3 It should be noted, that once a work programme is agreed, it will be reported to each meeting of the Committee (for the purpose of reviewing its content, considering the inclusion of new items or withdrawal / adjournment of existing items, and planning ahead to the next meeting). This will ensure that the work programme is kept updated and is publicly available as required by the Welsh Government.

2.0 BACKGROUND.

2.1 In order to comply with Welsh Government guidance (please see paragraph 1.2) the Partnership and Regeneration Scrutiny Committee must establish a work programme for the municipal year May 2013 to May 2014. As with all Scrutiny Committees the work undertaken should be of benefit to the Council. The purpose of forward work planning is:

- To identify issues of concern or ways in which scrutiny can contribute to the overall aims of the Council.

- To agree which Scrutiny Committee activity is best suited to dealing with each issue (e.g. report to Committee, Investigation by Panel or ongoing progress reports.)
- To plan how work can be carried out within available resources and within reasonable timescales.

2.2 Isle of Anglesey County Council Constitution requires that a Scrutiny Committee will be responsible for setting its own work programme. It should set its work programme in consultation with all Committee members and, if possible, in consultation with relevant officers. The Committee should also consider referrals from the Executive, the Council or other Committees.

3.0 TERMS OF REFERENCE

3.1 Article 6 of the Council's Constitution set out each Scrutiny Committee's terms of reference, functions and membership, whilst Scrutiny Rules of Procedure are laid out in Part 4 of the Constitution.

3.2 Terms of reference

- The focus of the Committee's work will be to ensure that the interests of the citizens of the Isle of Anglesey are promoted, and that the Council's priorities and resources are most beneficially reflected, in the partnerships, joint working, collaboration and external agency arrangements, as exist from time to time. The remit of the Committee will extend to local, regional and national arrangements and will include (but will not be limited to) those areas in which the Council has a statutory duty such as crime and disorder matters.
- Issues in relation to regeneration and the "Enterprise Island" concept (or successor plans and policies).
- Receive information and presentations from external public sector agencies (e.g. Betsi Cadwaladr University Health Board, North Wales Police Service, North Wales Fire and Rescue Service, Welsh Ambulance Service and Betsi Cadwaladr Local Community Health Council) and scrutinise their work on the Island.
- To review or scrutinise decisions made, or other action taken in connection with the discharge by the Executive of its functions, and in respect of decisions made but "called in", or otherwise not implemented to recommend to the Executive that those decisions be reconsidered.
- To review or scrutinise decisions made, or other action taken in connection with functions which are not the responsibility of the Executive, except that this power shall not extend to the scrutiny of individual decisions in respect of development control, licensing, registration or any other applications for consents or permissions.
- To scrutinise the performance of services under the requirements of the Wales Programme for Improvement.
- Fulfilling the function of the Crime and Disorder Committee in accordance with section 19(1) of the Police and Justice Act 2006 and Welsh Government Regulations. Specific Terms of Reference where this Committee is considering the exercise of powers relating to crime and disorder to include :

-to review and/or scrutinise decisions made or actions taken in connection with the discharge by the responsible authorities of their crime and disorder functions;

-to make reports and recommendations to the Council and/or the Executive with respect to the discharge of crime and disorder functions by the responsible authorities;

-to consider at a meeting of the committee any local crime and disorder matter referred to the committee by a member of the Council;

-to decide whether to make a report or recommendations to Council and/or the Executive in respect of a local crime and disorder matter, having regard to any representations made by that member as to why the committee should do so;

-to notify the member concerned of its decision and the reasons for its decision in any case where the committee decides not to make a report or recommendations in respect of a local crime and disorder matter;

-to provide a copy of any committee report or recommendations to the member concerned (in respect of a local crime and disorder matter) and to such responsible and co-operating persons or bodies, as it thinks appropriate;

-to review responses to committee reports and recommendations and to monitor action taken by responsible and co-operating persons or bodies in relation to the discharge of crime and disorder functions by the responsible authorities;

3.3 The terms of reference for the Partnership and Regeneration Scrutiny Committee (as detailed in the Constitution and set out above) are by definition detailed, and to aid members in their duties, it would be fair to summarise key roles by way of the following bullet points:

- Monitoring the performance of local strategic partnerships in respect of policies and plans.
- Contributing to partnership policy and strategy development.
- Representing the views of the public to strategic partnerships.
- Acting as a “critical friend” to Betsi Cadwaladr University Health Board and other public bodies on the Island.
- To meet once a year to review decisions made and action taken by responsible authorities in respect of their crime and disorder functions.
- Economic Development/Regeneration matters.
- To keep the Committee’s work programme updated.

4.0 CONCLUSION

4.1 The Committee is requested to consider its draft work programme as detailed in **APPENDIX 1** and approve, revise or amend it as it deems appropriate.

Author: Geraint Wyn Roberts
Job Title: Scrutiny Officer

Date: 17 September 2013

APPENDIX 1- Draft Work Programme



CYNGOR SIR
YNYS MÔN
ISLE OF ANGLESEY
COUNTY COUNCIL

APPENDIX 1



PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE WORK PROGRAMME

Chair: Councillor Derlwyn Hughes
Vice- Chair: Councillor Alun Mummery

The table below is the Partnership and Regeneration Scrutiny Committee Work Programme from May 2013 to May 2014. The Work Programme will be reported to each meeting of the Scrutiny Committee for the purpose of reviewing its content, consideration of new items or adjournment / withdrawal of items.

Contact: Geraint Wyn Roberts (Scrutiny Officer)
Tel: 01248 752039
E-mail: gwrce@anglesey.gov.uk

Date of Meeting	Item	Purpose	Location /Start Time
30 May 2013	Election of Committee Chair and Vice-Chair	Beginning of new municipal year2013-2014 and a requirement that the Committee elects a Chair and Vice Chair.	Council Chamber
17 June 2013	Betsi Cadwaladr University Health Board	Biannual briefing sessions from the Health Board to update members on their modernisation agenda, locality matters and public health issues.	Committee Room 1 /1pm
	Section 33 – Agreement for the Specialist Children’s Service	Pre decision Scrutiny on proposals to establish a single integrated Specialist Children’s Service in principle via a formal partnership agreement with the Betsi Cadwaladr University Health Board.	
	Adults safeguarding –Towards a North Wales Strategic Framework	Pre decision scrutiny on the strategic direction of safeguarding adults responsibility together with forming a view regarding the change to the current regional arrangements and the creation of a 2 tier North Wales Safeguarding Adult Board.	
	Committee Nomination to the Corporate Parenting Panel (1 member)	Nomination of a Committee member to the Panel that acts on behalf of the Council that ensures services to children /young People in	

Date of Meeting	Item	Purpose	Location /Start Time
	Committee Nomination to the Isle of Enterprise Programme Board (2 members) and the Service Excellence Programme Board (1 member).	care are of a high standard. Nomination of Committee members to two Programme Boards. The Anglesey Transformation Plan establishes three Programme Boards to oversee and drive change programmes and projects within the Council.	
25 July 2013	Strategic Partnerships	An overview and introduction to the role of the Community Safety Partnership, the Children and Young People Partnership and the Health and Social Care Partnership.	Committee Room 1 /1pm
	Dublin Declaration	Pre -decision Scrutiny prior to the Council entering into agreement to collaborate with other authorities to develop policy and practices to create age friendly communities.	
	Work Programme	To submit the Committee's draft Work programme for the Committee to approve, revise or amend.	
	Chair and Vice Chair Update and any announcement	To receive information from the Chair and Vice-Chair.	

Date of Meeting	Item	Purpose	Location /Start Time
25 September 2013	Economic Development and Regeneration	To submit information on the structure and work of Island of Anglesey Economic Development Service, to include an overview of their work on various partnerships to promote Economic development and regeneration on the Island.	Committee Room 1 /1pm
	Menter Môn	To submit information on the work of Menter Môn as it has a role to facilitate rural economic regeneration on Ynys Môn together with an overview of how it collaborates with Isle of Anglesey County Council to promote development and regeneration .A site visit, to see projects in action, maybe required during the year.	
	Work Programme	To submit the Committee's draft Work programme for the committee to approve, revise or amend.	
	Chair and Vice Chair Update and any announcement	To receive information from the Chair and Vice-Chair.	
28 November 2013	Môn Communities First	To receive progress report on Môn Communities first. To include update on governance arrangements and the work in progress on the Island by Communities first partnership.	Committee Room 1/1pm
	Crime and Disorder	The Committee has a statutory duty to meet once a year to review decisions made and action taken by responsible authorities in respect of their crime and disorder functions.	

Date of Meeting	Item	Purpose	Location /Start Time
		Discussions will have to take place with the Community Safety Partnership to clarify the focus of what will be discussed at the meeting.	
	Work Programme	To submit the Committee's draft Work programme for the committee to approve, revise or amend.	
	Chair and Vice Chair Update and any announcement	To receive information from the Chair and Vice-Chair.	
15 January 2014	Consultation on the Executive's Initial Budget Proposals 2014-2015	Under the Council's Constitution the Committee shall consider the Executive's Initial Budget Proposals. On the 15 January 2014 the Committee will focus solely on the initial budget proposals in order for the Executive to be made aware of any comment(s) regarding their proposals and for a formal recommendation (s) to be made by the Scrutiny Committee.	Committee Room 1/1pm
	Work Programme	To submit the Committee's draft Work programme for the committee to approve, revise or amend.	
	Chair and Vice Chair Update and any announcement	To receive information from the Chair and Vice-Chair.	

Date of Meeting	Item	Purpose	Location /Start Time
13 March 2014	Island of Enterprise Transformation Project Board	Three Programme Boards have been established by the Council to drive change and improvement by the authority and to oversee a programme of work. Falling within the scope of the Partnership and Regeneration Scrutiny committee is the Island of Enterprise Transformation Programme Board and information will be submitted on the work undertaken by it since September 2013.	
	Chair and Vice Chair Update and any announcement	To receive information from the Chair and Vice-Chair.	
<p>Additional item to be included in due course:</p> <ul style="list-style-type: none"> • Training session on best practice on holding partnerships to account • Betsi Cadwaladr University Health Board- To update members on their modernisation agenda, locality matters and public health issues. 			